

**Interreg**  
*Mediterranean*



**PROGRAMME MANUAL**

# INTERREG MED HORIZONTAL PROJECTS

Programme cofinancé par le Fonds Européen  
de Développement Régional (FEDER)

Programme cofinanced by the European Regional  
Development Fund (ERDF)

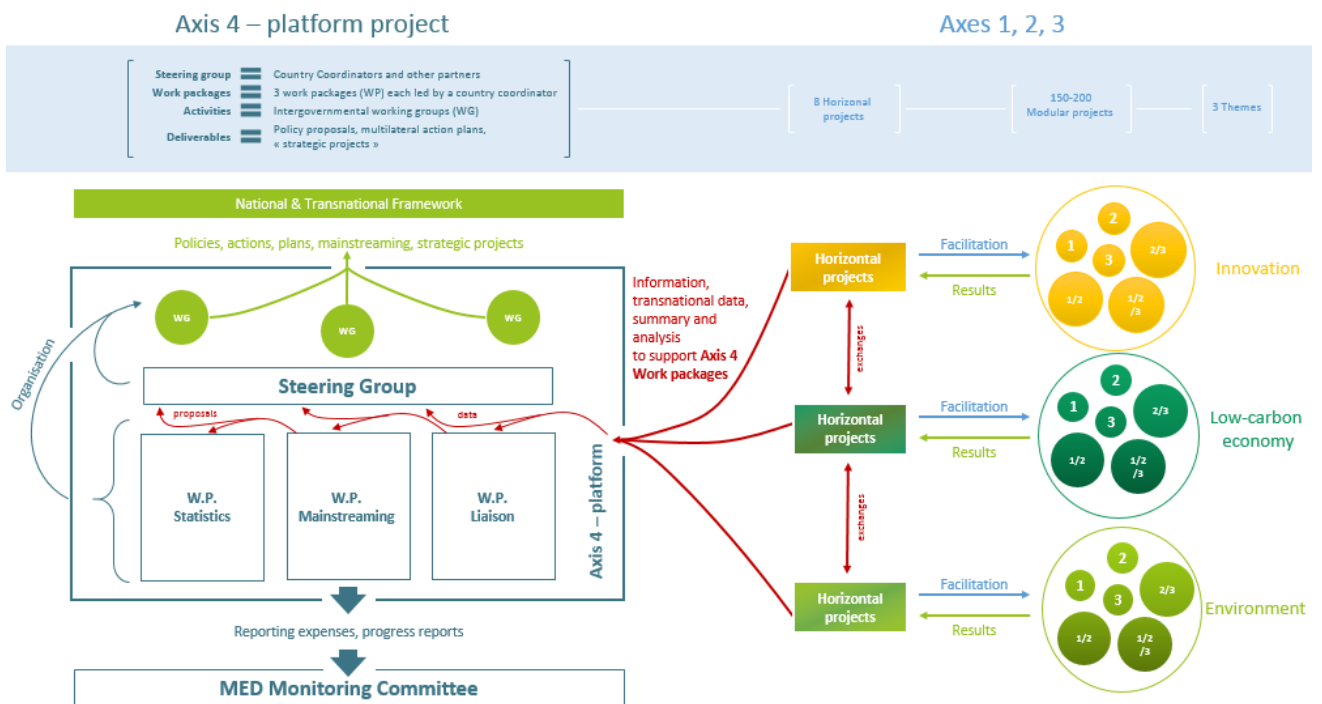
# MED Projects architecture

The Interreg MED architecture is composed of three typologies of projects:

- Modular projects
  - Horizontal projects
- } In Axis 1, 2 and 3
- Platform projects
- ⇒ In Axis 4

The Interreg MED architecture, with the links between the different types of projects, can be materialised with the following scheme:

**FIGURE 9: INTERREG MED ARCHITECTURE OF PROJECTS**



# Horizontal projects

Horizontal projects are the unifying element of modular projects working on the same theme

Horizontal projects can be summed up as:

- 1) a single interface for all modular projects involved in the same axis and/or objective synthesizing and homogenising answers to the same topics;
- 2) a single interface for the programme Authorities like a centre for the principal thematic information;
- 3) a single interface between the modular projects of the Interreg MED Programme resulting from a bottom-up process and the “governance” platform of the Axis 4 (a top-down process to orient the future Interreg MED strategy) in order to assist and supply the Axis 4 “platform project” initiative.

**The horizontal project will be the unifying element of the main outputs / results of each modular project on a particular and shared subject. This will allow real synergies between projects in the same axis / objective of the Interreg MED Programme and provide a better visibility in order to reach policy making level.**

Horizontal projects will support the module application procedure cooperating with both the programme and individual projects, concentrating and developing information and deliverables per each priority axis from an external point of view. Horizontal projects will not have to implement and achieve their own territorial objectives like all modular projects but to gather results in progress and facilitate transfer from modular projects to other communities (institutional, scientific and thematic European networks/stakeholders): under the monitoring of the programme Authorities they will have the task to promote the modular projects (concept referring to all thematic module-based projects from the Axis 1, 2 and 3, please refer to the factsheet “MED Modular projects” of the Programme Manual) communication and capitalisation actions within a joint framework, in order to better highlight the interests of the programme as well as of the transnational projects themselves.

## Horizontal projects:

- Capture elements of the modular projects within each thematic Specific Objective and for the MED area as a whole; analyse them, summarise and ensure their transnational dissemination and transferability, in cooperation with the programme Authorities.
- Provide the frame to develop synergies, produce summaries and qualitative analysis as well as coordinate and manage (under supervision of the JS) communication of a cluster of projects.
- Structure and disseminate a message for the entire MED community and work on thematic inter-axes links (1, 2 and 3) and with the Axis 4 "platform" project (governance).
- Help and support the communication and capitalisation of selected modular projects for each call and for each specific objective. Each modular project will be linked to a horizontal project and should contribute to its communication and capitalisation activities.
- Propose a method for coordinating the joint communication and capitalisation, for working on thematic results with the ‘community’ of modular projects and propose relevant tools for these **tasks**.

Horizontal projects have dedicated terms of reference

The main **outputs** to be developed by these projects can be community building / communication / capitalisation strategies and action plans, internal communication products, policy papers and recommendations, technical papers and deliverables and target groups databases.

The **duration** for this type of projects is up to **36 months** (extensions would be possible)

Project total eligible **budget** is recommended not to exceed **EUR 1.4 million** (please refer to the Terms of Reference for specific budget recommendations depending on the Priority Axis chosen) (for information regarding co-financing rates, please refer to the factsheet “Partners cofinancing and location of project activities” of the Programme Manual). In any case, partners should ensure that the financial size of the project truly reflects the activities foreseen in the work plan and that it is based on the principles of sound financial management.

The **partnership** should combine skills in community building, communication, coordination of works, capitalisation of results, thematic lobbying and networking at European level and knowledge related to the theme of the Priority Axis/Specific objective chosen. The partnership should be composed of maximum 6 project partners.

Concerning **communication activities**, horizontal projects have a more specific role and tasks than the previous types of modular projects. The main activities to be considered for horizontal projects are:

- Develop the communication strategy of the thematic community of projects;
- Strategy building with the modular projects associated with the thematic priority ;
- Coordination with the modular projects, the Programme and other horizontal projects for a coherent approach;
- Provision of information to the Programme to nourish its information means, events and other initiatives;
- Active participation in the Interreg MED Programme activities.

Under communication activities, other recommendations need to be taken into consideration, please refer to the factsheet “Communication” of the Programme Manual.

FIGURE 1: SUMMARY OF TYPES OF PROJECTS SPECIFICITIES IN THEMATIC AXIS 1, 2, 3

Abbreviation	Name	Module type	Expected outputs (not exhaustive list)	Duration (Maximum – eligibility criteria)	Budget (recommended) (EUR)	Partnership (recommended)
M1	<b>Studying</b>	Single-module	SWOT analysis, state of the art, benchmarking analysis, models, action plans, strategies, instruments	18 months	Max 600.000	Max 8 PP, institutional and scientific partners.
M2	<b>Testing</b>	Single-module	Preliminary and feasibility studies (if needed), pilot activities (including methodology for implementation, testing and evaluation phases), plan of results transferability.	30 months	1.2 – 2.5 million	Max 10 operational and institutional partners.
M3	<b>Capitalising</b>	Single-module	Policy recommendations, Memorandum of Understanding, agreements, procedures and regulatory proposals, charters, protocols.	18 months	0.6 – 1.2 million	Max 8 PP mainly institutional or networks partners.
M1+M2	<b>Studying and testing</b>	Multi-module	SWOT analysis, state of the art, benchmarking analysis, models, action plans, strategies, instruments and pilot activities (including methodology for implementation, testing and evaluation phases), plan of results transferability.	36 months (M1: 15 m / M2: 21 m)	1.8 – 3 million	Max 12 PP, institutional, operational and scientific partners.
M2+M3	<b>Testing and capitalising</b>	Multi-module	Preliminary and feasibility studies (if needed), pilot activities (including methodology for implementation, testing and evaluation phases), plan of results transferability and policy recommendations, Memorandum of Understanding, agreements, procedures and regulatory proposals, charters, protocols.	36 months (M2: 21 m / M3: 15 m)	2.5 – 3.6 million	Max 12 PP, institutional, operational partners and networks.
M1+M2+M3	<b>Integrated Projects</b>	Multi-module	SWOT analysis, state of the art, benchmarking analysis, models, action plans, strategies, instruments and pilot activities (including methodology for implementation, testing and evaluation phases), plan of results transferability and policy recommendations, Memorandum of Understanding, agreements, procedures and regulatory proposals, charters, protocols.	48 months (M1: 15-m / M2: 21 m / M3: 12 m)	3.6 – 6 million	Max 15 PP, institutional, operational and scientific partners and networks
Horizontal Projects	<b>Communication and capitalisation of the programme in the long term</b>		Community building / communication / capitalisation strategies and action plans, internal communication products, policy papers and recommendations, Technical Papers, Deliverables and Target groups Databases	36 months	Max 1.4 million	Max 6 PP, institutional partners and networks