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2014-2020

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I. Technical part

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## 1. IDENTIFICATION

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Reporting Period	From 01/07/2018 to 30/06/2019
Date of approval by the Joint Monitoring Committee	14 /02/2020

## 2. KEEP DATABASE<sup>1</sup>

NOT APPLICATBLE AT THE MOMENT since contracts have been signed from July 2019 and, during the Interact meeting held in Prague in October 2019, it was clarified that the data must be the one coming from the contracts. Right after the meeting the MA sent the data and which is now on KEEP. The data will be provided in the next report.

Please note that the MA had already foresee in the e-form of the call for proposals for standard and strategic projects that applicants have to select up to three fields of activities in line with the topics available in KEEP, in order to ensure that they first consider projects already funded before applying for the Call.

<sup>1</sup> A limited number of statistics are requested from you in this report based on the assumption that most data are available in the KEEP database - hence the importance of maintaining KEEP up to date.  
<http://www.keep.eu/keep/>

### 3. OVERVIEW OF THE IMPLEMENTATION OF THE PROGRAMME

#### 3.1 Executive summary

As far as the first call for proposals is concerned, during the second semester of 2018, STEP 2 of the evaluation process of the 92 proposals approved within STEP 1 by the JMC, was finalized. During the first semester 2019, the MA carried out the negotiation of the contracts and projects started their activities between the 1<sup>st</sup> of July 2019 and the 30<sup>th</sup> of September 2019.

The JMC meeting held in Cairo in January 2019, approved the application pack including specific ToRs of the call for strategic projects that was open to 7 Programme Priorities and with a budget of € 68.5 millions. The call was launched on March 21 and closed on July 3 2019. During the said period 13 national informative seminars were carried out in all participating countries. Algeria participated in this call under a suspension clause since it submitted its adhesion letter to the MA in February 2019 without signing the financing agreement when the call was launched.

As far as the programme management is concerned, on the basis of the recommendations of the EC carried out in December 2018 and included in the designation letter, the MA continued working on the Programme circuits (procedures and check-lists on negotiation of contracts, payments to projects etc. were adopted) as well as on the recruitment of the missing MA staff. Moreover, the MA organized a training meeting for the National Contact Points and the Control Contacts Points in March 2019, which proved to be an effective tool to establish a close cooperation with these Programme bodies.

At project level, the main difficulties were due to uncertain participation of Algeria within the call for strategic projects that, at the end did not sign the financing agreement by the deadline for project submission. Moreover, the negotiation process of the 41 grant contracts took more than expected due major errors in budget design, delayed feedbacks from beneficiaries, difficulties in obtaining financial guarantees and one case of Partner withdrawal.

Another difficulty encountered by the MA has been the lengthy procedure to contract the company to provide the team of the JTS. The Italian legislation required a long time due to the need for requesting many clarifications to the pre-selected company. In order to ensure a proper support, the Branch Office of Valencia has been reinforced by hiring two addition staff in July 2019. Branch offices have also been involved in the organization of events.

Finally, the main difficulty at Programme implementation level is linked to the delay due to the late signing of the Financing Agreements. In fact, the JMC had to reconsider the maximum duration of the strategic projects<sup>2</sup> and its maximum ENI contribution in order to comply with the deadline of the 31<sup>st</sup> of December 2022 for project activities implementation. Moreover, in order to secure the allocation of funds and reduce the risk of under-spending at programme level, the JMC approved 7 additional standard projects from the reserve list, for a total of 41 standard projects, absorbing € 100.8 million and reducing the budget allocated to the call for strategic project.

#### 3.2 Progress achieved in implementing the Programme and its Priorities

The first call for proposals was finalized in January 2019 with the approval of 41 projects by the JMC. In particular, the JMC decided to allocate more funds to the standard projects by approving 7

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<sup>2</sup> During the JMC meeting held in Cairo, the maximum duration was reduced from 48 to 30 months and the maximum ENI contribution from 6 million to 3.5 million. The total budget of the call for strategic projects was also reduced from 84 million to 68 million.

additional projects (41 in total) absorbing about 100.8 Ml euro. The funds were shifted from the call for strategic projects and within limits set by the regulation (20% flexibility among thematic objectives).

The shifts are reported below:

T.O.	TO ALLOCATION AT JOP LEVEL	TOTAL SHIFT AT T.O. LEVEL ALLOWED 20% (JOP)	ABSORBED FIRST CALL	ENI Funds allocated to Call for Strategic	Total allocation of the two calls	Difference	% shifted
1	€ 45.156.487,39	€ 9.031.297,48	€ 29.924.047,51	€ 13.596.017,37	€ 43.520.064,87	€ 2.879.226,22	6,38%
2	€ 33.867.365,54	€ 6.773.473,11	€ 12.811.228,33	€ 15.240.314,49	€ 28.051.542,83	-€ 2.429.086,16	-7,17%
3	€ 33.867.365,54	€ 6.773.473,11	€ 14.790.174,43	€ 15.240.314,49	€ 30.030.488,92	-€ 450.140,06	-1,33%
4	€ 75.260.812,32	€ 15.052.162,46	€ 43.292.491,35	€ 24.442.239,74	€ 67.734.731,09	€ 0,00	0,00%
	<b>€ 188.152.030,79</b>	<b>€ 37.630.406,16</b>	<b>€ 100.817.941,62</b>	<b>€ 68.518.886,09</b>	<b>€ 169.336.827,71</b>		

Due to the fact that no projects had been contracted yet by 30<sup>th</sup> of June 2019, the majority of Programme performance indicators and the expected cross border results and their target values reported in the Annex 2 “Indicative Monitoring and Evaluation Plan” of the JOP have not been updated and they are those listed below:

<i>Programme performance indicators</i>	Achieved (2019)	Target value
Number of calls for proposals successfully launched and closed	1	3
Number of projects approved	41	70
Total funds committed to approved projects	100.8 M. euro	188.1 Meuro
Number of transnational events	0	3
Number of transnational seminars and trainings for applicants and beneficiaries	13	10 (per Call)
Evaluation (Midterm and Final) reports	0	2

Expected cross border results	Achieved (2019)	Target value
Enhanced capacity of the public authorities to implement joint international initiatives under the identified Thematic Objectives and Priorities	0	300
New jobs created as a result of the projects initiatives carried out within each Priority	0	5.000
Increased participation and visibility of cross-border cooperation	0	100.000 Participants / 500.000 Website single visits

### 3.2.1 Results and outputs by thematic objective and priority

#### 3.2.1.1 Thematic objective A.1 Business and SMEs development

**Priority A1.1 - Support innovative start-up and recently established enterprises, with a particular focus on young and women entrepreneurs and facilitate the protection of their Intellectual Property Rights and commercialisation where applicable**

Expected results*	Result Indicators (RI)*	RI units*	RI Baselines*	RI [1 <sup>st</sup> measure]**	RI [2 <sup>nd</sup> measure]**	RI [final measure]**
			RI Targets*			
ER 1.1.1: Innovative start-up enterprises having a cross border dimension managed by youths (graduates or equivalent between 24 and 35 years old) and/or women (all ages) sustainably grow their share in traditional and non-traditional sectors.	RI 1.1.1.A Number of new jobs (contracts) created in knowledge intensive MSMEs for young people and women in the traditional and non-traditional economic sectors where innovative start-ups have entered.	Jobs/Contracts	0	NA	NA	NA
			200 new job contracts			
	RI 1.1.1.B Value of sales in existing and new markets of new youths/women led innovative start-up enterprises that are legally established, and continuously involving at least two Mediterranean countries that have a cross-border dimension.	Euro	0	NA	NA	NA
			6,250 K Euro			
ER 1.1.2: Increased share of youths/women staff in managerial positions in companies recently established (since 2011) that access and develop innovative markets domestically and/or in other MED countries.	RI 1.1.2.C Enterprises with youth/women staff in managerial positions, that have signed commercial contracts (domestic and for export) for the first time (Percentage out of the total number of the enterprises supported)	Enterprises	0	NA	NA	NA
			40% (at least 20 enterprises)			
	RI 1.1.2.D Number of new products and services sold on domestic and foreign markets	Products and services	0	NA	NA	NA
			150 new products and services			
ER 1.1.3: Increased capacity of public authorities to facilitate	RI 1.1.3.E Number of public authority staff	Persons	TBD	NA	NA	NA
			50 Public Authority Staff			

access to and protect Intellectual Property Rights (IPR) and commercial contracts of youths and women entrepreneurs.	actively and directly involved in IPR and commercial cross-border projects					
	RI 1.1.3.F Number of products registered and protected under IPR laws and regulations	Applications for registration	TBD 100 IPR registered products	<b>NA</b>	<b>NA</b>	<b>NA</b>
	RI 1.1.3.G IPR Laws and regulations reviewed and developed to reflect international best practices	Reviews of IPR Laws and regulations	TBD 10 IPR reviews	<b>NA</b>	<b>NA</b>	<b>NA</b>

Result Indicators (RI)*	Output indicators (OI)* (common OI to be included in grey shaded cells)	OI units*	OI [cumulative figure from previous reports]	OI [current report]	OI [Total cumulative figure]
		OI targets*			
RI 1.1.1.A Number of new jobs (contracts) created in knowledge intensive MSMEs for young people and women in the traditional and non-traditional economic sectors where innovative start-ups have entered.	OI 1.1.1.1.a Number of trainings provided to youths graduates or equivalent (24-35 years old) and/or women (all ages)	Training of young graduates or equivalent and/or women	<b>NA</b>	<b>NA</b>	<b>NA</b>
		100 trainings organized and successfully completed by at least 80% (1200) of the expected participants (1500)			
	OI 1.1.1.1.b Number of entrepreneurial ideas identified in the scouting stage and supported	Entrepreneurial ideas for new products and new services	<b>NA</b>	<b>NA</b>	<b>NA</b>
		200 entrepreneurial ideas			
RI 1.1.1.B Value of sales in existing and new markets of new youths/women led innovative start-up enterprises that are legally established, and continuously involving at least two Mediterranean countries that have a cross-border dimension.	OI 1.1.1.2.c Volume of risk capital (in euro) raised by hubs and start ups accelerators	Euro	<b>NA</b>	<b>NA</b>	<b>NA</b>
		€ 500,000 total value of external risk capital raised in addition to capital invested by the ENI CBC-MED Programme			
	OI 1.1.1.3.d Number of entrepreneurs that successfully launched new ventures/projects in a creative sector	Entrepreneurs	<b>NA</b>	<b>NA</b>	<b>NA</b>
		80 entrepreneurs that successfully launched new ventures in the creative sectors			
RI 1.1.2.C Enterprises with youth/women staff in managerial positions, that have signed commercial contracts (domestic	OI 1.1.2.4.e Number of youths and women participating in training activities and business meetings	Persons	<b>NA</b>	<b>NA</b>	<b>NA</b>
		900 young persons (16-30 years) and women (all ages) trainees who	<b>NA</b>	<b>NA</b>	<b>NA</b>

and for export) for the first time (Percentage out of the total number of the enterprises supported)		successfully completed the capacity building programme			
RI 1.1.2.D Number of new products and services sold on domestic and foreign markets	OI 1.1.2.5.f Number of business development organisations receiving support (ENI CBC 1) for coaching and acceleration programmes	Business development organizations	<b>NA</b>	<b>NA</b>	<b>NA</b>
		10 Business development organizations			
	OI 1.1.2.6.g Number of launched/developed and operational business websites and/or operational online platforms	Websites or learning platforms	<b>NA</b>	<b>NA</b>	<b>NA</b>
		30 website or platforms that successfully support business with their clients	<b>NA</b>	<b>NA</b>	<b>NA</b>
RI 1.1.3.E Number of public authority staff actively and directly involved in IPR and commercial cross-border projects	OI 1.1.3.7.h/I Number of bilingual (Arabic/English) and (Arabic/French) guide books acquired by public authority staff and entrepreneurs	Guide books	<b>NA</b>	<b>NA</b>	<b>NA</b>
		720 staff that have acquired bilingual guidebooks	<b>NA</b>	<b>NA</b>	<b>NA</b>
RI 1.1.3.F Number of products registered and protected under IPR laws and regulations	OI 1.1.3.9.j Number of trainings for public authorities and brokers (e.g. technology transfer offices located at Universities) that are aimed at the development of new services (e.g. Support for Proof of concept projects)	Training Days (training duration) completed by persons	<b>NA</b>	<b>NA</b>	<b>NA</b>
		3,000 training days successfully completed by staff of public authorities and brokers			
RI 1.1.3.G IPR Laws and regulations reviewed and developed to reflect international best practices	----	---	<b>NA</b>	<b>NA</b>	<b>NA</b>
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\* as specified in the JOP or as measured before the 1st call for proposals

\*\* to be provided if available and in any case in the final report



**Priority A1.2 - Strengthen and support euro-Mediterranean networks, clusters, consortia and value-chains in traditional (agro-food, tourism, textile/clothing, etc.) and non-traditional sectors (innovative ideas solutions for urban development, eco-housing, sustainable water-related and other clean technologies, renewable energy, creative industries, etc.)**

Expected results*	Result Indicators (RI)*	RI units*	RI Baselines*	RI [1 <sup>st</sup> measure]**	RI [2 <sup>nd</sup> measure]**	RI [final measure]**
			RI Targets*			
ER 1.2.1: Increased number of MSMEs participating in Euro-Mediterranean enterprise alliances	RI 1.2.1.A Number of newly established business alliances in traditional and non-traditional sectors (at local and international level)	Cross-border agreements signed among enterprises	TBD	NA	NA	NA
			90 successful business agreements			
	RI 1.2.1.B Number of new products and services sold on domestic and foreign markets	New products and services sold	0	NA	NA	NA
			180 new products/services sold			
ER 1.2.2: Cross-border enterprise alliances empowered by the support from and cooperation with public authorities	RI 1.2.2.C Number of created public-private partnerships promoting demand-driven innovation in the public and private sector and implementing new medium-long term investments	Public Private Partnerships (PPPs)	TBD	NA	NA	NA
			30 PPPs			
	RI 1.2.2.D Additional public and private resources invested by created PPPs as co-financing of project activities (in euro)	Euro	TBD	NA	NA	NA
			600,000 Euro			

Result Indicators (RI)*	Output indicators (OI)* (common OI to be included in grey shaded cells)	OI units*	OI [cumulative figure from previous reports]	OI [current report]	OI [Total cumulative figure]
		OI targets*			
RI 1.2.1.A Number of newly established business alliances in traditional and non-traditional sectors (at local and international level)	1.2.1.1.a Number of enterprises substantially and actively involved in CBC-MED projects satisfied with consultancy services and making requests for follow-up (ENI CBC 2)	Enterprises	NA	NA	NA
		120 MSMEs			
	OI 1.2.1.2.b Number of enterprises participating in cross-border business events (ENI CBC 3)	Enterprises	NA	NA	NA
		120 MSMEs			
RI 1.2.1.B Number of new products and services sold on domestic and foreign markets	OI 1.2.1.3.c Number of enterprises involved in CBC-MED projects that share common knowledge on specific items (i.e. food security, sustainable tourism, eco-innovation, green and sustainable water technologies, internationalisation processes etc.).	Enterprises	NA	NA	NA
		120 MSMEs			
RI 1.2.2.C Number of created public-private partnerships promoting demand-driven innovation in the public and private sector and implementing new medium-long term investments	OI 1.2.2.4.d Number of public tenders awarded as results of joint collaborations and additional resources allocated	Public Tenders	NA	NA	NA
		18 Successful tenders by PPPs			
	OI 1.2.2.5.e Number of public and private stakeholders involved in training events and joint pilots that have made written commitments to engage in PPP undertakings	Trained Persons	NA	NA	NA
		300 persons			
RI 1.2.2.D Additional public and private resources invested by created PPPs as co-financing of	OI 1.2.2.6.f Number of campaigns (e.g. global forums, seminars, platforms etc.) where public	Persons who attend these events/Experiences	NA	NA	NA
		750 persons			

project activities (in euro)	sector and PPP practitioners exchange knowledge to support value chains and their economic activity				
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\* as specified in the JOP or as measured before the 1st call for proposals

\*\* to be provided if available and in any case in the final report

### Priority A1.3 - Encourage sustainable tourism initiatives and actions aimed at diversifying into new segments and niches

Expected results*	Result Indicators (RI)*	RI units*	RI Baselines*	RI [1 <sup>st</sup> measure]**	RI [2 <sup>nd</sup> measure]**	RI [final measure]**
			RI Targets*			
ER 1.3.1: Encourage sustainable tourism initiatives and actions aimed at diversifying into new segments and niches	RI 1.3.1.A Increased domestic and international tourist flows visiting the targeted area	Visitor days	TBD	NA	NA	NA
			240,000			
ER 1.3.2: Increased diversification of tourism offer through the promotion of local and territorial assets / drivers especially in off season periods	RI 1.3.2.B Number of new sustainable touristic products in off season periods created in specific niches with a cross-border dimension	Sustainable tourism initiatives	0	NA	NA	NA
			25			
	RI 1.3.2.C Number of persons actively and directly involved in project implementation having gained improved tourism management skills / profiles	Trained persons	TBD	NA	NA	NA
			125 persons that have improved their tourism management skills/profiles			

Result Indicators (RI)*	Output indicators (OI)* (common OI to be included in grey shaded cells)	OI units*	OI [cumulative figure from previous reports]	OI [current report]	OI [Total cumulative figure]
		OI targets*			
RI 1.3.1.A Increased domestic and international tourist flows visiting the targeted area	OI 1.3.1.1.a Number of enterprises substantially and actively involved in CBC-MED projects (ENI CBC 2)	Enterprises	NA	NA	NA
		80			
	OI 1.3.1.1.b Number of improved cultural and historical sites as a direct consequence of	Improved cultural and historical sites	NA	NA	NA

	programme support (ENI CBC 7)	40			
	OI 1.3.1.2.c Number of visibility/marketing initiatives to attract tourists in the targeted area	Visibility/marketing Initiatives 200	<b>NA</b>	<b>NA</b>	<b>NA</b>
RI 1.3.2.B Number of new sustainable touristic products in off season periods created in specific niches with a cross-border dimension	OI 1.3.2.3.d Number of private actors substantially and actively involved in new touristic initiatives	Private actors 100	<b>NA</b>	<b>NA</b>	<b>NA</b>
	OI 1.3.2.4.e Number of action plans adopted by local authorities based on participatory activities	Action plans 50	<b>NA</b>	<b>NA</b>	<b>NA</b>
	OI 1.3.2.5.f Number of cross-border agreements signed by competent bodies to promote low season networks of destinations and / or number of low-season initiatives offered in the participating countries	Cross-border agreements 15	<b>NA</b>	<b>NA</b>	<b>NA</b>
			<b>NA</b>	<b>NA</b>	<b>NA</b>
RI 1.3.2.C Number of persons actively and directly involved in project implementation having gained improved tourism management skills / profiles	OI 1.3.2.6.g Number of enterprises participating in cross-border business events (ENI CBC 3)	Enterprises 150	<b>NA</b>	<b>NA</b>	<b>NA</b>
	OI 1.3.2.6.h Number of enterprises and local community entities participating in training and awareness raising events	Enterprises/Local actors 600	<b>NA</b>	<b>NA</b>	<b>NA</b>

\* as specified in the JOP or as measured before the 1st call for proposals

\*\* to be provided if available and in any case in the final report

### 3.2.1.2 Thematic objective A.2 Support to education, research, technological development and innovation

**Priority A2.1 - Support technological transfer and commercialisation of research results, strengthening the linkages between research, industry as well as private sector actors**

Expected results*	Result Indicators (RI)*	RI units*	RI Baselines*	RI [1 <sup>st</sup> measure]**	RI [2 <sup>nd</sup> measure]**	RI [final measure]**
			RI Targets*			
ER 2.1.1 Enhanced demand driven technological transfer among research, industry and SMEs in the fields of clean/environmental technologies, new cultural heritage technologies and Key Enabling Technologies (KETs)	RI 2.1.1.A Number of demand driven Cross Border Living Labs created for R&D and technological transfer among research, industry and SMEs	Living Labs	0 10	NA	NA	NA
	RI 2.1.1.B Indicator name: Number of spin-offs established as new enterprises and operating across borders, able to sell their products or services	Enterprises	0 25	NA	NA	NA
ER 2.1.2 Increased commercialization opportunities of research products in the fields of clean/environmental technologies, new cultural heritage technologies and Key	RI 2.1.2.C Forecasted value of sales of newly identified innovative products/services	Euro	TBD 5,000,000	NA	NA	NA
	RI 2.1.2.D	co-patents	TBD	NA	NA	NA

Enabling Technologies (KETS)	Number of co-patents registered		25			
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Result Indicators (RI)*	Output indicators (OI)* (common OI to be included in grey shaded cells)	OI units*	OI [cumulative figure from previous reports]	OI [current report]	OI [Total cumulative figure]
		OI targets*			
RI 2.1.1.A Number of demand driven Cross Border Living Labs created for R&D and technological transfer among research, industry and SMEs	OI 2.1.1.1.a Number of institutions using programme support for cooperation in education, R&D and innovation (ENI CBC 4)	Organisations	NA	NA	NA
		50			
	OI 2.1.1.1.b Number of Enterprises cooperating with research institutions (ENI CBC 5)	Enterprises	NA	NA	NA
		40			
OI 2.1.1.2.c Number and type (bilateral, consortium, etc.) of industry-academia research agreements before, during and after intervention	Agreement/Contract	NA	NA	NA	
	20				
RI 2.1.1.B Number of spin-offs established as new enterprises and operating across borders, able to sell their products or services	OI 2.1.1.3.d Number of industries and SME researchers trained to initiate/create enterprises	Persons	NA	NA	NA
		135			
	OI 2.1.1.4.e Number of researchers and specialized staff in public authorities involved/contracted in joint activities with industries and SMEs	Persons	NA	NA	NA
		100			
OI 2.1.1.5.f Number and field of co-publications	Co-publications	NA	NA	NA	
	30				
RI 2.1.2.C Forecasted value of sales of newly identified innovative	OI 2.1.2.6.g Number of new products/services developed	Products/services	NA	NA	NA
		50			
	OI 2.1.2.7.h Regional platforms	NA	NA	NA	

products/services	Number of platforms allowing a pre-competitive analysis of promising products and services put in place and effective	10			
RI 2.1.2.D Number of co-patents registered	OI 2.1.2.8.i	Days (Event duration)	NA	NA	NA
	Number of brokerage events for scientist /researchers and entrepreneurs-organisations	150			
	OI 2.1.2.8.j	Number of services	NA	NA	NA
	Number of Technology transfer support and new intellectual property brokering services delivered	100			

\* as specified in the JOP or as measured before the 1st call for proposals

\*\* to be provided if available and in any case in the final report

### Priority A2.2 - Support SMEs in accessing research and innovation also through clustering

Expected results*	Result Indicators (RI)*	RI units*	RI Baselines*	RI [1 <sup>st</sup> measure]**	RI [2 <sup>nd</sup> measure]**	RI [final measure]**
			RI Targets*			
ER 2.2.1 Upgraded innovation capacity of SMEs participating in CBC Med projects in processes, products and management systems for uptake of research outcomes	RI 2.2.1.A Number of innovative products/services created by clustered SMEs across or within borders	Products or Services	TBD	NA	NA	NA
			75			
	RI 2.2.1.B Investments (in euro) in targeted SMEs for new knowledge and equipment (hardware and software) and joint R&D and innovation activities	Euro	TBD	NA	NA	NA
			1,250,000			
	RI 2.2.1.C New (foreign) investments (in euro) in targeted SMEs	Euro	TBD	NA	NA	NA
			1.250,000			

Result Indicators (RI)*	Output indicators (OI)* (common OI to be included in grey shaded cells)	OI units*	OI [cumulative figure from previous reports]	OI [current report]	OI [Total cumulative figure]
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		<b>OI targets*</b>			
RI 2.2.1.A Number of innovative products/services created by clustered SMEs across or within borders	OI 2.2.1.1.a Number of SMEs substantially and actively involved in projects as final beneficiaries (ENI CBC 2)	SMEs	<b>NA</b>	<b>NA</b>	<b>NA</b>
		50			
	OI 2.2.1.1.b Number of SMEs using programme support for cooperating with research institutions (ENI CBC 5)	SMEs	<b>NA</b>	<b>NA</b>	<b>NA</b>
		40			
RI 2.2.1.B Investments (in euro) in targeted SMEs for new knowledge and equipment (hardware and software) and joint R&D and innovation activities	OI 2.2.1.2.c Number of SMEs receiving grants for operational instruments (equipment) to favor their innovation	SMEs	<b>NA</b>	<b>NA</b>	<b>NA</b>
		50			
RI 2.2.1.C New (foreign) investments (in euro) in targeted SMEs	2.2.1.3.d Number of SMEs using programme support for cooperation in education, R&D and innovation (ENI CBC 4)	SMEs	<b>NA</b>	<b>NA</b>	<b>NA</b>
		50			

\* as specified in the JOP or as measured before the 1st call for proposals

\*\* to be provided if available and in any case in the final report



### 3.2.1.3 Thematic objective A.3 Promotion of social inclusion and fight against poverty

#### Priority A3.1 - Provide young people, especially those belonging to the NEETS, and women with marketable skills

Expected results*	Result Indicators (RI)*	RI units*	RI Baselines*	RI [1 <sup>st</sup> measure]**	RI [2 <sup>nd</sup> measure]**	RI [final measure]**
			RI Targets*			
ER 3.1.1 Increased employability of women (all ages) and youths people up to 30 years old, especially those belonging to the NEETS	RI 3.1.1.A Number of women (all ages) and youths up to 30 years old, especially those belonging to the NEETS, supported by the Programme who have found a job	Job contracts for young people (18-24 year old), NEETS and women	0 1,350	NA	NA	NA NA

Result Indicators (RI)*	Output indicators (OI)* (common OI to be included in grey shaded cells)	OI units*	OI [cumulative figure from previous reports]	OI [current report]	OI [Total cumulative figure]
		OI targets*			
RI 3.1.1.A Number of women (all ages) and youths up to 30 years old, especially those belonging to the NEETS, supported by the Programme who have found a job	OI 3.1.1.1.a Number of socio or sector professional representatives involved in social inclusion actions and networks	Organisations	NA	NA	NA
		20			
	OI 3.1.1.2.b Number of new curricula proposing skills required by the labour market (new professions)	Curricula materials	NA	NA	NA
		45			
	OI 3.1.1.2.c Number of training courses designed and targeted to young people (18-24 year old) (especially those belonging to the NEETS and women)	Training days	NA	NA	NA
		450			
	OI 3.1.1.2.d Number of youth, NEETS and women trained	Persons	NA	NA	NA
14,400					
OI 3.1.1.3.e Number of social media specifically targeting learning for unemployed youth and women	Social media posting learning tools created	NA	NA	NA	
	150				
OI 3.1.1.4.f Number of associations (civic, arts, sports, performing arts) launched by young people, NEETS and women	Associations	NA	NA	NA	
	30				

	OI 3.1.1.5.g Number of agreements between TVET institutions and the business sector	Agreements 20	<b>NA</b>	<b>NA</b>	<b>NA</b>
	OI 3.1.1.6.h Number of public institutions engaged (i.e. through charters, protocols, Memoranda of Understanding) in employment schemes to foster employability of young people and women	Public institutions 20	<b>NA</b>	<b>NA</b>	<b>NA</b>

\* as specified in the JOP or as measured before the 1st call for proposals

\*\* to be provided if available and in any case in the final report

**Priority A3.2 - Support social and solidarity economic actors, also in terms of improving capacities and co-operation with public administrations for services' provision**

Expected results*	Result Indicators (RI)*	RI units*	RI Baselines*	RI [1 <sup>st</sup> measure]**	RI [2 <sup>nd</sup> measure]**	RI [final measure]**
			RI Targets*			
ER 3.2.1 Enlarged access and improved quality of existing social services in favor of vulnerable people	RI 3.2.1.A Population covered by improved social services as a direct consequence of Programme support (ENI CBC 9)	Persons	0	NA	NA	NA
			135,000 people			
ER 3.2.2 Reinforced planning, operational capacities and cooperation of public administrations and relevant stakeholders in providing social services	RI 3.2.2.B Number of agreements between public administrations and relevant stakeholders for coordinated planning and implementation of social services	Agreements	TBD	NA	NA	NA
			45			

Result Indicators (RI)*	Output indicators (OI)* <i>(common OI to be included in grey shaded cells)</i>	OI units*	OI [cumulative figure from previous reports]	OI [current report]	OI [Total cumulative figure]
		OI targets*			
RI 3.2.1.A Population covered by improved social services as a direct consequence of Programme support (ENI CBC 9)	OI 3.2.1.1.a Number of social service professionals participating in cross border exchanges or activities (ENI CBC 13)	Persons	NA	NA	NA
		450			
	OI 3.2.1.2.b Number of cross-border events on social services supported by CBC MED projects	Events	NA	NA	NA
		15			
	3.2.1.3.c Number of new social enterprises established and strengthened	New social enterprises	NA	NA	NA
		12			
RI 3.2.2.B Number of agreements between public administrations and relevant stakeholders for coordinated planning and implementation of social services	3.2.2.4.d Number of public institutions involved in social inclusion actions as part of the CBC MED projects	Public institutions	NA	NA	NA
		30			
	3.2.2.5.e Number of Action plans to coordinate social services provision	Action Plans	NA	NA	NA
		30			
	3.2.2.6.f Indicator name: Number of social service professionals participating in cross border exchanges or activities (ENI CBC 13)	Persons	NA	NA	NA
		150			

\* as specified in the JOP or as measured before the 1st call for proposals

\*\* to be provided if available and in any case in the final report

### 3.2.1.4 Thematic objective B.4 Environmental protection, climate change adaptation and mitigation

#### Priority B.4.1 - Support sustainable initiatives targeting innovative and technological solutions to increase water efficiency and encourage use of non-conventional water supply

Expected results*	Result Indicators (RI)*	RI units*	RI Baselines*	RI [1 <sup>st</sup> measure]**	RI [2 <sup>nd</sup> measure]**	RI [final measure]**
			RI Targets*			
ER 4.1.1 Increased adoption of innovative sustainable water-efficiency technologies and systems in agriculture by public authorities, specialized agencies and other relevant stakeholders	RI 4.1.1.A Surface in ha. of land irrigated with treated wastewater and non-conventional water or equipped with modern and efficient irrigation systems	Hectares	TBD	NA	NA	NA
			150			
	RI 4.1.1.B Number of measures and initiatives to showcase, exchange, test and transfer water management solutions to end-users in the agricultural sector in view of improving water use efficiency and quality and use of non-conventional water resources (NCWR) in agricultural practices	Measures	0	NA	NA	NA
			30			
	RI 4.1.1.C Investments in up-scaling of appropriate technologies to increase water efficiency and use of non-conventional water supply systems for irrigation purposes	Investment Initiatives	0	NA	NA	NA
			12			
ER 4.1.2: Support research and development for locally applicable and low cost technologies for the use of non conventional water resources for domestic purposes	RI 4.1.2.D Number of technologies applied for the use of non-conventional water resources for domestic purposes	Technologies	TBD	NA	NA	NA
			3			
	RI 4.1.2.E Number of measures and initiatives to showcase, exchange, test and transfer water	Measures	0	NA	NA	NA
			30			

	supply and demand solutions to end-users in view of improving water use efficiency and quality and use of non-conventional water resources for domestic purposes					
	RI 4.1.2.F Volume (m <sup>3</sup> ) of non-conventional water supply used for domestic purposes	Volume (m <sup>3</sup> )	TBD 2,700,000 m <sup>3</sup> /year	<b>NA</b>	<b>NA</b>	<b>NA</b>

Result Indicators (RI)*	Output indicators (OI)* (common OI to be included in grey shaded cells)	OI units*	OI [cumulative figure from previous reports]	OI [current report]	OI [Total cumulative figure]
		OI targets*			
RI 4.1.1.A Surface in ha. of land irrigated with treated wastewater and non-conventional water or equipped with modern and efficient irrigation systems	OI 4.1.1.1.a Number of new or enhanced ICT solutions for water resources management in agriculture	ICT solutions 6	<b>NA</b>	<b>NA</b>	<b>NA</b>
	OI 4.1.1.2.b Number of public / private actor alliances engaged in non-conventional and efficient water management plans	Alliances 6	<b>NA</b>	<b>NA</b>	<b>NA</b>
RI 4.1.1.B Number of measures and initiatives to showcase, exchange, test and transfer water management solutions to end-users in the agricultural sector in view of improving water use efficiency and quality and use of non-conventional water resources (NCWR) in agricultural practices	OI 4.1.1.2.c Number of local authorities applying integrated approaches for water cycle management in agriculture	Local Authorities 18	<b>NA</b>	<b>NA</b>	<b>NA</b>
RI 4.1.1.C Investments in up-scaling of appropriate technologies to increase water efficiency and use of non-conventional water supply systems for irrigation purposes	OI 4.1.1.3.d Number of staff of different stakeholders trained that are involved in CBC-MED projects	Persons 480	<b>NA</b>	<b>NA</b>	<b>NA</b>

RI 4.1.2.D Number of technologies applied for the use of non-conventional water resources for domestic purposes	OI 4.1.1.4.e Number of replicable technologies for water efficient use and use of non-conventional water resources	Technologies	<b>NA</b>	<b>NA</b>	<b>NA</b>
		9			
RI 4.1.2.E Number of measures and initiatives to showcase, exchange, test and transfer water supply and demand solutions to end-users in view of improving water use efficiency and quality and use of non-conventional water resources for domestic purposes	OI 4.1.1.5.f Number of organizations involved in WRM applying sustainable innovative water efficiency and non-conventional water technologies within local water governance frameworks	Organizations	<b>NA</b>	<b>NA</b>	<b>NA</b>
		30			
RI 4.1.2.F Volume (m <sup>3</sup> ) of non-conventional water supply used for domestic purposes	OI 4.1.2.6.g Number of staff of different stakeholders trained that are involved in CBC-MED projects	Persons	<b>NA</b>	<b>NA</b>	<b>NA</b>
		480			
	OI 4.1.2.7.h Number of local authorities applying integrated approaches for water cycle management in domestic water supply	Local authorities	<b>NA</b>	<b>NA</b>	<b>NA</b>
		18			
OI 4.1.2.8.i Number of new or enhanced ICT solutions for water supply and demand management in urban areas	ICT solutions	<b>NA</b>	<b>NA</b>	<b>NA</b>	
	9				

\* as specified in the JOP or as measured before the 1st call for proposals

\*\* to be provided if available and in any case in the final report

### Priority B.4.2 - Reduce municipal waste generation and promote source separated collection and the optimal exploitation of its organic component

Expected results*	Result Indicators (RI)*	RI units*	RI Baselines*	RI [1 <sup>st</sup> measure]**	RI [2 <sup>nd</sup> measure]**	RI [final measure]**
			RI Targets*			
ER 4.2.1: Efficient and effective integrated municipal waste management systems are planned and operationalized on a pilot basis	RI 4.2.1.A Number of local authorities adopting and implementing new solid waste management plans (e.g. systems of separate collection of municipal waste)	Local authorities	TBD	NA	NA	NA
			18			
	RI 4.2.1.B Number of enterprises involved in waste reuse and recycling	Enterprises	TBD	NA	NA	NA
			18			
	RI 4.2.1.C Number of new waste management technologies adopted	Technologies	TBD	NA	NA	NA
			18			

Result Indicators (RI)*	Output indicators (OI)* (common OI to be included in grey shaded cells)	OI units*	OI [cumulative figure from previous reports]	OI [current report]	OI [Total cumulative figure]
		OI targets*			
RI 4.2.1.A Number of local authorities adopting and implementing new solid waste management plans (e.g. systems of separate collection of municipal waste)	OI 4.2.1.1.a Indicator name: Number of staff of public administrations and other stakeholders trained in integrated municipal waste management	Persons 540	NA	NA	NA
	OI 4.2.1.2.b Number of integrated municipal solid waste management plans	Plans 36	NA	NA	NA
	OI 4.2.1.2.c Additional waste recycling capacity (ENI CBC 18)	Tons/year 9,000	NA	NA	NA
RI 4.2.1.B Number of enterprises involved in waste reuse and recycling	OI 4.2.1.2.d Biodegradable municipal waste (m <sup>3</sup> /tons) reused as fertilizers	Tons/year 9,000	NA	NA	NA
	OI 4.2.1.2.e Amount of energy produced (kWh) based on waste conversion	kWh/year 225,000	NA	NA	NA
RI 4.2.1.C Number of new waste management technologies	OI 4.2.1.3.f Number of actions and common approaches	Solutions/approaches 36	NA	NA	NA

adopted	to reduce food waste and municipal waste and packaging materials generated at relevant stages of the food system				
	OI 4.2.1.4.g Number of supported awareness raising initiatives (events, meetings, campaigns, spots broadcasted on TV/radio/internet etc.) promoting efficient waste collection	Awareness raising initiatives 90	<b>NA</b>	<b>NA</b>	<b>NA</b>

\* as specified in the JOP or as measured before the 1st call for proposals

\*\* to be provided if available and in any case in the final report



**Priority B.4.3 - Support cost-effective and innovative energy rehabilitations relevant to building types and climatic zones, with a focus on public buildings**

Expected results*	Result Indicators (RI)*	RI units*	RI Baselines*	RI [1 <sup>st</sup> measure]**	RI [2 <sup>nd</sup> measure]**	RI [final measure]**	
			RI Targets*				
ER 4.3.1: Enhanced capacity of public institutions to plan and implement sustainable energy policies and measures with regard to public buildings	RI 4.3.1.A Number of public institutions that adopted energy mix efficiency plans/strategies	Institutions	TBD 25	NA	NA	NA	
	RI 4.3.1.B Number of public institutions cooperating towards strengthened multi-level governance (linking up local, regional and national levels) for delivering integrated sustainable energy action planning and measures	Institutions	TBD 25	NA	NA	NA	
	ER 4.3.2: Reduced and cleaner energy consumption in public buildings through the use of renewable energy measures and energy saving interventions	RI 4.3.2.C Estimated annual decrease of greenhouse gases as a result of renewable energy and energy efficiency measures implemented in public buildings (adapted ENI CBC nr.23)	Tons of CO <sup>2</sup> equivalent/year	TBD 771	NA	NA	NA
		RI 4.3.2.D Total kWh generated using renewable energy applied to public buildings	kilowatt-hour (kWh)	TBD 1,800,000	NA	NA	NA
	RI 4.3.2.E Total kWh saved (expressed in budget reductions) using renewable energy applied to public buildings	kilowatt-hour (kWh)	TBD 1,800,000	NA	NA	NA	

Result Indicators (RI)*	Output indicators (OI)* (common OI to be included in grey shaded cells)	OI units*	OI [cumulative figure from previous reports]	OI [current report]	OI [Total cumulative figure]
		OI targets*			
RI 4.3.1.A Number of public institutions that adopted energy mix efficiency plans/strategies	OI 4.3.1.1.a Number of new or revised procedures (legal, regulatory, economical, etc.) initiated as a result of a transfer of good practices	Procedures 18	NA	NA	NA
	OI 4.3.1.2.b Number of energy mix efficiency	Plans/strategies	NA	NA	NA

	plans/strategies approved	27			
RI 4.3.1.B Number of public institutions cooperating towards strengthened multi-level governance (linking up local, regional and national levels) for delivering integrated sustainable energy action planning and measures	OI 4.3.1.3.c Number of innovative and affordable renovation solutions and technologies for public buildings that can deliver significant improvements in energy performance while ensuring indoor comfort requirements, and being non-invasive, and reversible	Renovation solutions	<b>NA</b>	<b>NA</b>	<b>NA</b>
		36			
	OI 4.3.1.4.d Number of tools for planning and implementing the renovation of public buildings	Tools	<b>NA</b>	<b>NA</b>	<b>NA</b>
		12			
RI 4.3.2.C Estimated annual decrease of greenhouse gases as a result of renewable energy and energy efficiency measures implemented in public buildings (adapted ENI CBC nr.23)	OI 4.3.2.5.e Number of cost-effective technologies for energy efficiency and renewable energy solutions implemented on a pilot basis	Technologies	<b>NA</b>	<b>NA</b>	<b>NA</b>
		12			
	OI 4.3.2.5.f Additional capacity of renewable energy production (ENI CBC 22)	MW	<b>NA</b>	<b>NA</b>	<b>NA</b>
		9,000			
RI 4.3.2.D Total kWh generated using renewable energy applied to public buildings	OI 4.3.2.6.g Number of energy audits carried out on public buildings	Energy audits/pilot action	<b>NA</b>	<b>NA</b>	<b>NA</b>
		36			
RI 4.3.2.E Total kWh saved (expressed in budget reductions) using renewable energy applied to public buildings	OI 4.3.2.7.h Number of public buildings and/or facilities benefiting from Renewable Energies & Energy Efficiency (REEE) measures	Public building			
		54			

\* as specified in the JOP or as measured before the 1st call for proposals

\*\* to be provided if available and in any case in the final report

### Priority B.4.4 - Incorporate the Ecosystem-Based management approach to ICZM into local development planning

Expected results*	Result Indicators (RI)*	RI units*	RI Baselines*	RI [1 <sup>st</sup> measure]**	RI [2 <sup>nd</sup> measure]**	RI [final measure]**
			RI Targets*			
ER 4.4.1: Enhanced cross border capacity of public authorities to plan for, sustainably manage, use and monitor their coastal ecosystems, using an effective participatory approach with relevant stakeholders and local communities	RI 4.4.1.A. Newly adopted integrated strategies and tools for sustainable management of coastal areas, etc. that include appropriate reflection of the ecosystem approach and that have been developed through a participatory exercise	Strategies/Tools	TBD 48	NA	NA	NA
	RI 4.4.1.B Number of coastal cities, relevant public authorities and other key stakeholders adopting new ICZM plans / guidelines for the sustainable management and use of coastal areas	Institutions	0 54	NA	NA	NA

Result Indicators (RI)*	Output indicators (OI)* (common OI to be included in grey shaded cells)	OI units*	OI [cumulative figure from previous reports]	OI [current report]	OI [Total cumulative figure]
		OI targets*			
RI 4.4.1.A. Newly adopted integrated strategies and tools for sustainable management of coastal areas, etc. that include appropriate reflection of the ecosystem approach and that have been developed through a participatory exercise	OI 4.4.1.1.a Number of replicable or transferable actions to improve or restore the targeted ecosystem	Actions	NA	NA	NA
		54			
	OI 4.4.1.1.b Number of participating organizations that cooperate for improved local governance in coastal zones (ENI CBC 14)	Organisations	18	NA	NA
	OI 4.4.1.1.c Number of organizations and their staff participating in workshops/trainings	Training-staff Days (Event duration)	NA	NA	NA
		1800			

	OI 4.4.1.2.d. Number of measures adopted to prevent the negative impacts of coastal hazards	Risk prevention models 18	<b>NA</b>	<b>NA</b>	<b>NA</b>
RI 4.4.1.B Number of coastal cities, relevant public authorities and other key stakeholders adopting new ICZM plans / guidelines for the sustainable management and use of coastal areas	OI 4.4.1.2.e. Number of systemic tools available to strengthen planning, monitoring and management of coastal areas	Systemic Tools 6	<b>NA</b>	<b>NA</b>	<b>NA</b>
	OI 4.4.1.3.f. Surface area of coastal ecosystems supported in order to attain a better conservation status (ENI CBC nr. 15)	Hectares 9,000	<b>NA</b>	<b>NA</b>	<b>NA</b>
	OI 4.4.1.4.g Number of communication awareness raising events	Awareness raising events 180	<b>NA</b>	<b>NA</b>	<b>NA</b>
	OI 4.4.1.5.h. Number of studies, based on data collection activities, studying interlinkages between human activities and the environment	Studies 36	<b>NA</b>	<b>NA</b>	<b>NA</b>

\* as specified in the JOP or as measured before the 1st call for proposals

\*\* to be provided if available and in any case in the final report

### **3.3 Problems and achievements reported by project applicants and beneficiaries**

#### ***3.3.1 Summary of issues reported***

The main problems that potential Applicants brought to the attention of the MA concerned the need to have a clear framework of the eligibility of the Algerian actors. In fact, despite a specific provision in the text of the call for proposals ensuring some flexibility in the composition of the partnership in the event Algeria did not sign their financing agreement, many Applicants were reluctant to involve organisations coming from this country not having signed yet.

As far as negotiation phase is concerned, some Beneficiaries of the 41 approved standard projects have faced difficulties in obtaining a financial guarantee as foreseen by the Guidelines for Applicants. Moreover, the need for budget modifications (introducing budget costs for the external audit) has taken a long time to be analyzed by the MA officers and Beneficiaries were not very prompt in providing the modifications/clarifications through the Management and Information System. Some Beneficiaries have requested assistance on how to use the MIS and this has helped the MA to improve the system also for the next phases of project implementation (minor and major changes, budget shifts etc.).

#### ***3.3.2 Success stories***

Not applicable so far.

### 3.4 Financial implementation

#### 3.4.1 Cumulative figures of previous reports:

Thematic objectives	EU allocation*	Total amount of eligible expenditure accepted by the MA	Absorption rate in %
	Projects	Projects	Projects
Thematic objective A.1 BUSINESS AND SMEs DEVELOPMENT	45.156.487,39	0	%
Thematic objective A.2 SUPPORT TO EDUCATION, RESEARCH, TECHNOLOGICAL DEVELOPMENT AND INNOVATION	33.867.365,54	0	%
Thematic objective A.3 PROMOTION OF SOCIAL INCLUSION AND FIGHT AGAINST POVERTY	33.867.365,54	0	%
Thematic objective B.4 ENVIRONMENTAL PROTECTION, CLIMATE CHANGE ADAPTATION AND MITIGATION	75.260.812,32	0	%

\* as specified in the JOP

#### 3.4.2 Figures for the reporting period:

Thematic objectives	EU allocation*	Total amount of eligible expenditure accepted by the MA	Absorption rate in %
	Projects	Projects	Projects
Thematic objective A.1 BUSINESS AND SMEs DEVELOPMENT	45.156.487,39	0	%
Thematic objective A.2 SUPPORT TO EDUCATION, RESEARCH, TECHNOLOGICAL DEVELOPMENT AND INNOVATION	33.867.365,54	0	%
Thematic objective A.3 PROMOTION OF SOCIAL INCLUSION AND FIGHT AGAINST POVERTY	33.867.365,54	0	%
Thematic objective B.4 ENVIRONMENTAL PROTECTION, CLIMATE CHANGE ADAPTATION AND MITIGATION	75.260.812,32	0	%

\* as specified in the JOP

#### 3.4.3 Total cumulative figures of previous and current reports:

Thematic objectives	EU allocation*	Total amount of eligible expenditure accepted by the MA	Absorption rate in %
	Projects	Projects	Projects
Thematic objective A.1 BUSINESS AND SMEs DEVELOPMENT	45.156.487,39	0	%
Thematic objective A.2 SUPPORT TO EDUCATION, RESEARCH, TECHNOLOGICAL DEVELOPMENT AND INNOVATION	33.867.365,54	0	%
Thematic objective A.3 PROMOTION OF SOCIAL INCLUSION AND FIGHT AGAINST POVERTY	33.867.365,54	0	%

Thematic objective B.4 ENVIRONMENTAL PROTECTION, CLIMATE CHANGE ADAPTATION AND MITIGATION	75.260.812,32	0	%
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\* as specified in the JOP

## 4. PROGRAMME MANAGEMENT ACTIVITIES

### 4.1 Summary of main activities

With regards to the Technical Assistance activities, in October 2018 the MA signed the contract with the service provider in charge of the design of the Programme Website and the Management and Information System (MIS) and they were implemented during the first part of 2019. Moreover, an open tender was launched in October 2018 to select a service provider in charge of supporting the MA in both Programme and projects monitoring & implementation (team of experts composing the Joint Technical Secretariat). The procedure was closed in December 2018 and the bids have been assessed by the evaluation committee set up in April 2019, which closed its evaluation in July 2019. Finally, the MA launched a procedure to contract the two experts in charge of the selection of the Programme priorities to be targeted by the call for strategic projects. The results of their work was included in the Guidelines for Applicants for the call for strategic projects published in March 2019.

With regards to project management activities, during the second semester of 2018, the MA coordinated the STEP2 of the evaluation of the 92 proposals for standard projects (see further details in par. 4.2.1). During the first semester 2019, the JMC approved 41 standard projects absorbing about 100.8 Ml euro. Moreover, the call for strategic projects was launched on March 21<sup>st</sup> 2019 and closed on July 3<sup>rd</sup> 2019.

As far as the Branch Offices are concerned, during the second half of 2018, both Aqaba and Valencia offices performed the eligibility check, as internal assessors, within STEP 2 of the evaluation process. During the first semester 2019 they carried out the organization of the 13 informative events in the participating countries on the call for strategic projects and they also organized the NCPs and CCPs training event in March 2019 held in Rome. Moreover, in order to overcome the lack of the JTS, the Valencia Branch Office has been reinforced with two additional junior officers who supported the MA in the activities linked to the call for proposals.

As far as the programme circuits are concerned, during this reporting period, having received the audit opinion at the end of October 2018, the designation letter was sent to the EC on the 31<sup>st</sup> of October 2018. In December 2018 Ernest&Young company performed the audit on the MA and programme circuits and its outcomes were received in May 2019 with the designation letter. In the meanwhile, the MA continued working on the internal procedures by setting up check-lists and audit trails, risk analysis, related to the programme processes and in particular on the negotiation and pre-financing payments procedures.

As far as the main difficulties encountered within managing the calls for proposals are concerned, the main difficulties are linked to the negotiation phase that took from February 2019 to June 2019 to be completed (see further details in par. 4.2.1), mainly due to the major errors in budget design that required a long analysis by the MA to request Applicants to make corrections. This process has allowed the MA to understand the main difficulties and to improve the informative sessions of potential applicants during the events related to the call for strategic projects. In fact, a session on the e-form specifically devoted to potential applicants has been included in the agenda of the 13 informative events.

## Audit Authority

The details of the activities to be carried out by the Audit Authority are included in the audit report attached to this report.

## The Group of Auditors

Following the completion of the GoA, set up in January 2019, in compliance with Art. 32.3 of the Regulation (EU) No 897/2014, the first meeting of the Group of Auditors was held in Cagliari (Italy) on October 14<sup>th</sup> and 15<sup>th</sup>, 2019.

In this respect, main topics as tackled for discussion could be resumed as follow:

- ENI CBC MED Programme 2014-2020 designation process and state of play;
- Tools and instruments to support the implementation of the Programme audit tasks;
- Setting and approval of the Rules of Procedure of the Group of Auditors;
- Programme Audit Strategy update and selection of external providers for audit services;
- 2020-2024 Programme Audit perspectives.

## 4.2. Management of the calls for proposals

### 4.2.1 - Call for Standard Projects

Step 2 of the evaluation and selection process of the proposals submitted under the call for standard projects has been carried out according to the criteria and procedure set out in the related Guidelines for Grant Applicants, those described in the Guidelines for the evaluation and selection of project proposals and the Rules of procedure of the Projects Selection Committee (PSC) specifically approved for this call.

The evaluation and selection process for Step 2 has been developed through two phases: 1) eligibility verification and 2) operational assessment.

Timetable	Date
Publication of call for proposals	19.07.2017
Deadline for submitting proposals	24.01.2018
PSC meeting - STEP 1	19-20-21.06.2018
JMC meeting - STEP 1	18-19.07.2018
MA request for supporting documents - STEP 2	25.07.2018
Deadline for submission of documents- STEP 2	15.09.2018 (electronic versions) 01.10.2018 (originals)
PSC meeting - STEP 2	04-05-06.12.2018
JMC meeting - STEP 2	29-30.01.2019



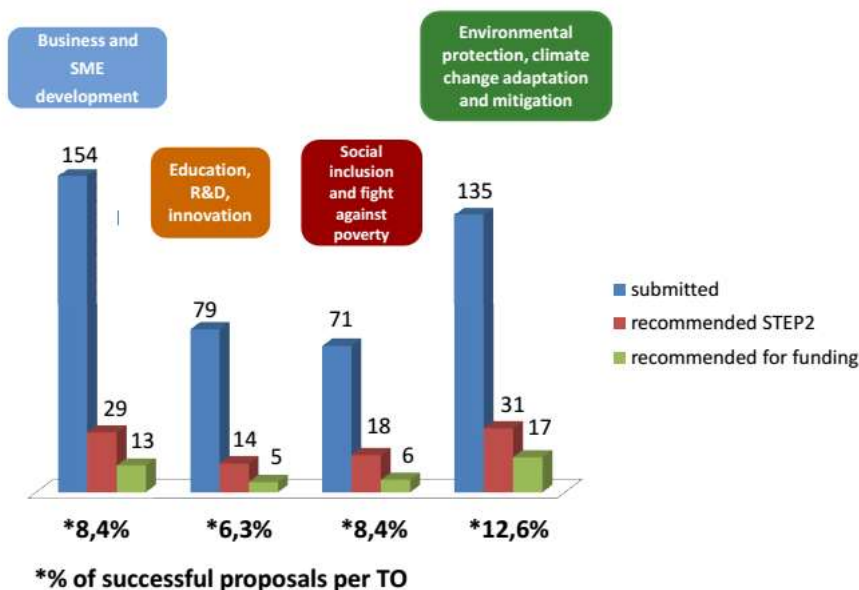
The first phase – **eligibility verification** - has been carried out by the staff of the Branch Offices (BOs) acting as internal assessors, under the supervision of the Chairperson and the Secretary of the PSC, appointed by the Managing Authority (MA) and the Joint Monitoring Committee (JMC). The second phase – **operational assessment**, including the environmental screening and state aid check - has been carried out by a total of 22 external assessors and 10 experts contracted by the MA, chosen from 3 long lists established through an open call.

During the evaluation process, the PSC members had access with their unique username and password to all information, documents, eligibility, operational, environmental and state aid grids through the dedicated IT system set up by the MA.

The PSC meeting to review the conclusions of the internal and external assessors, decide on any contentious case and, subsequently, approve the Evaluation Report (Step 2), was held in Cagliari, on the 4-5-6 December 2018.

In total, **92** proposals were admitted to STEP2, and based on the verifications performed by the internal assessors, **88** passed the eligibility check and 4 were recommended for rejection from further assessment.

### STEP 2: Outcomes



All application passed the environmental screening and state aid check, performed by 10 external experts contracted by the MA.

The operational assessment was carried out by 22 independent external assessors selected from the pool of assessors hired by the MA and was passed by **81** proposals, which reached the threshold applied under the “operational and financial capacity” award criterion.

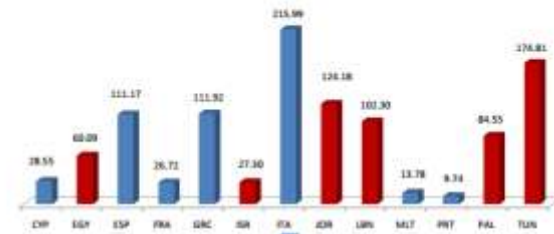
Based on the scores given by the external assessors as well as on those decided by the PSC, a list of the proposals ranked by priority was drafted. According to the **11** ranking lists and the available funds, the PSC recommended to the JMC **34** proposals for funding, and a reserve list of 21 proposals.

The Joint Monitoring Committee, during the meeting which took place in Cairo (Egypt) on 29-30 January 2019, increased the number of recommended proposals to 41, which value amounts to €

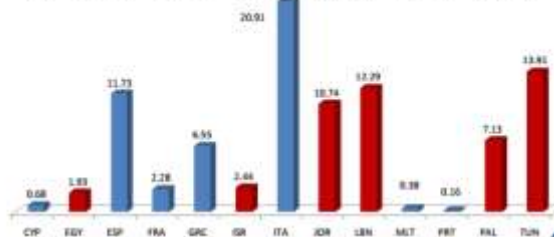
100.8 million (the budget of the call was €84.6 million) by shifting funds from the Call for Strategic projects in application of the 20% budget flexibility rule among Thematic Objectives.

**Participation**  
Funds per country (millions €)

Proposals submitted (439)  
Total budget: 1,1 BEURO

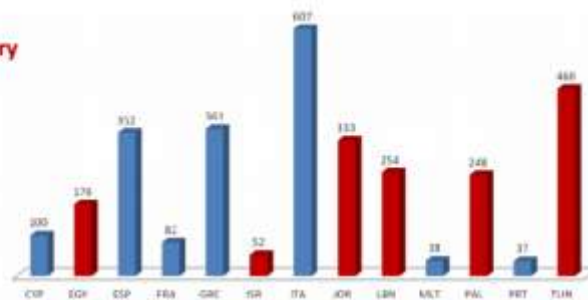


Proposals recommended for funding (41)  
Total budget: 110,17 MEURO

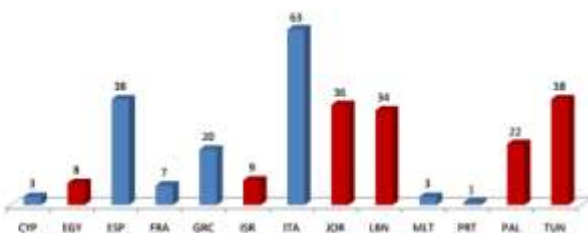


**Participation**  
Total actors per country

Proposals submitted (439)  
Total actors: 3100  
MPC 47,50%



Proposals recommended (41)  
Total actors: 282  
MPC 61,25%



A reserve list of 17 projects valid until 31 January 2020 was approved as well.

The recommended proposals involve 282 actors with 61% of them coming from Mediterranean Partner Countries.

Following the publication of results and the EC Interservice consultation, the MA – OAU with the support of the BOs’ staff carried out a process of negotiation with the Applicants of the recommended proposals. The negotiation started on February 2019, while the 1st grant contract was signed in July 2019.

The critical issues which delayed the process consist of major errors in budget design, delayed feedbacks from beneficiaries, difficulties in obtaining financial guarantees and one case of Partner withdrawal. Corrective measures put in place by the MA include detailed explanations/negotiations

by email, phone meetings and face to face meetings, tailored solutions (i.e. rescheduling of pre-financing payments) and involvement of NCPs.

#### 4.2.2 - Call for Strategic Projects

The Terms of Reference and Guidelines of the Call for Strategic Projects were approved by the JMC on its meeting held in Cairo on 29-30 January 2019. The call was launched on March 21 and closed on July 3 2019, open to 7 Programme Priorities and with a budget of € 68.5 millions.

13 informative events (1 per country) were organised in all the participating countries from the end of March to the first half of June 2019, in order to raise awareness and increase participation. Details of these events can be found in par. 4.4 – Information and Communication activities.

#### 4.3 Monitoring and evaluation

As mentioned in the summary of this report, the Monitoring and Evaluation Plan has not been modified, since contracts with projects have been signed starting from July 1<sup>st</sup> 2019.

#### 4.4. Technical Assistance activities: Information and communication activities

The information campaign to support the call for strategic projects was implemented through 14 technical events, one per participating country (2 in Egypt due to specific calendar), aiming at reinforcing the capacities of both potential Applicants and partners.

The events focused on the main technical and financial provisions of the call, eligibility and selection criteria, as well as application documents. Considering that the call was based on a limited number of thematic priorities, a special focus was made on the contents of the call Terms of Reference. Additionally, the Managing Authority made full use of the experience and feedback of selected beneficiaries from the first call, inviting them to provide advice and tips to potential applicants and partners.

Overall, the 15 events organized by the Managing Authority saw the participation of over 1,300 people, with a balanced representation of public and private sectors, as well as gender. Considering the thematic focus of the call for strategic projects – limited to only 7 priorities – the global participation was inferior compared to the round of events on the call for standard projects, which was open to all 11 Programme priorities.

Furthermore, the Programme was presented in different events and conferences, including:

- **Union for the Mediterranean** Regional Climate Finance Committee (Barcelona, 9<sup>th</sup> of April 2019). The Programme opportunities and achievements in the mitigation of climate change were presented in a workshop which saw the participation of major environmental players, including European Commission DG CLIMA, UNFCCC, ERBD, World Bank, R20 – Regions of Climate Action, Jordanian Ministry of Environment, etc. More info: <https://bit.ly/2U8LQjZ>
- Stakeholders conference of the **WestMED initiative** (Algiers, 3<sup>rd</sup> of December 2018): the conference, which saw the participation of over 300 people, was a major gathering for the development of the blue economy in the Western Mediterranean area through the supported by the European Commission and 10 countries (Algeria, France, Italy, Libya, Malta, Mauritania, Morocco, Portugal, Spain and Tunisia). The Programme presented its contribution to blue growth in the Mediterranean through examples of implemented projects, as well as the funding opportunities in sectors such as start-ups creation, research and innovation, maritime economic clusters, skills development or coastal zone management. More info:

Finally, a [Memorandum of Understanding](#) was signed with the Secretariat of the Union for the Mediterranean on the 10<sup>th</sup> of April 2019. The agreement formalized the ongoing collaboration with the Union for the Mediterranean to allow closer cooperation in order to reinforce the impact of regional projects.

Activity title and location	Aim of the activity	Target group	Message	Output <i>(based on the number of people registered to the events)</i>	Measures to ensure EU visibility
Technical event on the call for strategic projects - Tel Aviv, 16 April 2019	Highlighting the cooperation opportunities provided for by the Programme Informing on the	50 potential applicants and partners	A call for proposals to promote cross border cooperation has been launched  Competition is high	40 participants	EU logo used in all documents invitations, presentations

	<p>main eligibility, technical and financial rules of the call for proposals</p> <p>Explaining where to find the information and how to submit an application</p> <p>Stimulating participation of beneficiaries from the concerned country in the call for proposals</p>		<p>but rewards are higher</p> <p>A CBC project is a great opportunity to make an impact on people and become part of a large, diverse, vibrant Mediterranean community, with opportunities for visibility, cross-fertilization and networking</p> <p>Call is focused on a limited number of strategic priorities identified following national consultations based on the most actual needs of the cooperation area</p>		<p>EU contribution to the Programme highlighted in presentations. EU flags displayed in the meeting room</p>
Technical event on the call for strategic projects - Ramallah, 17 April 2019	Same as above	120 potential applicants and partners	Same as above	125 participants	Same as above
Technical event on the first call for proposals - Cairo, 22 April 2019	Same as above	80 potential applicants and partners	Same as above	90 participants	Same as above
Technical event on the call for strategic projects - Valencia, 7 May 2019	Same as above	150 potential applicants and partners	Same as above	155 participants	Same as above
Technical event on the call for strategic projects - Lisbon, 9 May 2019	Same as above	40 potential applicants and partners	Same as above	30 participants	Same as above
Technical event on the call for strategic projects	Same as above	200 potential applicants	Same as above	180 participants	Same as above

- Rome, 14 May 2019		and partners			
Technical event on the call for strategic projects - Tunis, 16 May 2019	Same as above	150 potential applicants and partners	Same as above	250 participants	Same as above
Technical event on the call for strategic projects - Malta, 23 May 2019	Same as above	50 potential applicants and partners	Same as above	50 participants	Same as above
Technical event on the call for strategic projects - Marseille, 23 May 2019	Same as above	50 potential applicants and partners	Same as above	40 participants	Same as above
Technical event on the call for strategic projects - Nicosia, 4 June 2019	Same as above	50 potential applicants and partners	Same as above	50 participants	Same as above
Technical event on the call for strategic projects - Athens, 6 June 2019	Same as above	150 potential applicants	Same as above	150 participants	Same as above
Technical event on the call for strategic projects - Beirut, 11 June 2019	Same as above	100 potential applicants and partners	Same as above	100 participants	Same as above
Technical event on the call for strategic projects - Amman, 13 June 2019	Same as above	100 potential applicants and partners	Same as above	100 participants	Same as above
Technical session on the e-application form dedicated to potential Applicants - Cairo, 23 May 2019	Hands-on training on the use of the e-application form	30 potential applicants and partners	Become knowledgeable with the use of the e-application form	30 participants	Same as above

#### **4.4.2 Summary of review by applicants/beneficiaries**

Participants were mostly satisfied with organization, contents delivered and interaction during the events as per the survey collected after the events. They appreciated the detailed presentation of the Terms of Reference of the call and the practical exercise on the use of the e-application form.

The participation of National Contact Points helped to better understand specific requirements for project implementation at national level.

#### **4.4.3 Participation of EU Delegations**

EU Delegations were invited to all technical events on the call for proposals held in Mediterranean Partner Countries (MPCs) and participated in the events of Tel Aviv, Ramallah, Cairo, Tunis, Beirut and Amman.

#### **4.4.4 Programme website and social media**

The new Programme website was launched on 21<sup>st</sup> of March 2019, the day the call for strategic projects was published. The platform is available at [www.enicbcmmed.eu](http://www.enicbcmmed.eu). Among its main features are:

- a thematic access to the contents based on the Programme four thematic objectives (SMEs and business development; innovation and technological transfer, social inclusion and fight against poverty; environment and climate change).
- the integration of project websites on the Programme website in order to give more visibility to the entire ENI CBC Med community on a single platform (implemented in November 2019).

Substantial effort was made through the Programme website to provide adequate support to applicants and partners in the preparation of project proposals. In total, over 100 questions on the call were answered and 75 FAQs were published on technical, financial and eligibility issues.

Moreover, the support to networking among organisations from the cooperation area was fostered with the publication of nearly 60 projects ideas/requests for partners.

As per Google analytics, 32,810 unique users visited 68,213 pages on the Programme website with a balanced geographical distribution of users among the participating countries.

Finally, the Programme maintained an active presence on social media, mainly on Facebook, Twitter and LinkedIn, with a steady increase in followers as highlighted by the following data:

- Facebook: 7,400 followers (5,700 at the end of previous reporting period);
- Twitter: 4,500 followers (3,900 at the end of previous reporting period);
- LinkedIn: 6,000 connections. (4,870 at the end of previous reporting period).

#### **4.4.5 Publications**

No publication was developed in this reporting period but a first draft of a brochure on the selected standard projects was prepared and shared with the Lead beneficiaries.

### **4.5. Other Technical Assistance activities**

During the concerned reporting period, the procedures for the purchasing of goods and services and for the selection of external experts were managed by the Authorising Unit of the ENPI CBC MED Managing Authority, pending the completion of the organisational structure of the ENI CBC MED Managing Authority.

The following activities have been implemented:

1. The contract with the service provider in charge of the organisation of the JMC and PSC meetings, signed in June 2018, was implemented and closed. Under this contract, 2 PSC meetings, 2 JMC meetings and 1 restricted meeting of the Heads of delegation were organised.
2. Monitoring and Information System (MIS) and Programme website: the tender for the design of the Programme website and Monitoring and Information System was closed in October 2017, and in June 2018 the evaluation of the bids submitted was concluded and the award procedure closed by the centralized regional office in charge of the tendering procedures, while the final checks for the contract signature were still ongoing.

The contract with the service provider in charge of the design of the Programme Website and the Management and Information System (MIS) was signed in October 2018.

3. An open tender was launched in October 2018 to select a service provider in charge of supporting the MA in both Programme and projects monitoring & implementation. The awarded company will provide the team of experts composing the Joint Technical Secretariat, according to the organizational chart included in the JOP and the description of profiles approved by the JMC. The working team includes also two experts (one with a technical profile and the other with a financial profile) collaborating directly with the MA Director in the implementation of the Programme activities. The tender, managed by the centralized regional office in charge of the tendering procedures, was closed in December 2018; the bids have been assessed by the evaluation committee set up in April 2019, which closed its evaluation in July 2019.
4. 22 external assessors were selected to carry out STEP 2 of the evaluation of the proposals submitted under the Call for Standard projects. They were selected, out of the 44 who carried out STEP 1, based on priorities chosen, performance level resulting from the quality assessment made by the Chairperson supported by the Branch Offices, and their availability.

The 22 assessors were assigned between 7 and 11 projects each, according to the priorities chosen, nationality and availability. The MA organised on 4 and 5 September 2018 two on-line trainings on the evaluation criteria, attended by 21 of the assessors contracted.

The operational assessment started on 6 September with an intermediate deadline set on 26 September. By this date half of the assessments were expected, while the deadline to complete them all was set on 5 October. At the end of October 2018 all assignments were concluded, following quality checks carried out by the MA.

Moreover, 10 experts were recruited from the rosters for Profile B (State Aid) and Profile C (environmental assessment) in order to perform the environmental screening and the State Aid assessment on the project proposals. The experts (5 per profile) were contracted in September 2018 and concluded their assignment at the end of October 2019.

5. The contracts with the two experts in charge of the selection of the Programme priorities to be targeted by the call for strategic projects were signed on September 19<sup>th</sup>, 2018. The 2 experts carried out their activities starting from the end of September 2018 to March 2019. The results of the analysis were included in the Guidelines for Applicants for the call for strategic projects published in March 2019.



## 5. FORECAST FOR THE FOLLOWING YEAR

### 5.1 Programme and beneficiaries' activities

#### 5.1.1 Summary of main programme activities

During the second part of 2019 the main focus of the MA activities has been the management of the activities related to the evaluation of the proposals submitted within the call for proposal of strategic projects. In particular, STEP 1 (quality assessment) has been finalized in November 2019 and the JMC met in Amman on December 4<sup>th</sup> to approve the 42 projects recommended by the PSC for STEP2 that started in December 2019 through the training of the External Assessors held in Rome and the assignation of the proposals to be assessed.

In the last part of 2019 the JMC decided to keep the call for capitalization projects to be launched in March 2020. However, due to the limited availability of project results (being the standard projects in their initial phase of implementation and the strategic projects still under evaluation), the JMC decided to reduce the amount devoted to the call for capitalization projects from 19 to 11 million euro and to shift the remaining 8 million to the strategic projects, once they have been approved by the JMC.

In December 2019, the MA went through the follow up audit carried out by the service provider hired by DG NEAR within the designation process and the preliminary report has been received in January 2020. The report confirms the good results achieved by the MA in solving almost all the pending issues. The only one still to be solved is the lack of JTS that is expected to be solved shortly, as the contract with the service provider is expected to be signed at the end of January 2020.

As far as future programme activities related to Programme bodies are concerned, in 2020 the JMC meeting is scheduled to take place in Malta in April to approve the strategic projects to be financed. The JMC is called also to approve the annual communication, financial and working plans from July 2020 to June 2021.

The main activities which will be carried out in the first semester 2020 include:

- finalizing STEP 2 of the evaluation process related to the call for strategic projects. The eligibility check and the environmental and state aid checks, will be carried out during the first three months of 2020 and the JMC is expected to approve the strategic projects to be financed on April 1<sup>st</sup> 2020 in Malta. During the last three months of the first semester 2020, the negotiation and contracting of the strategic projects is expected to be finalized, in order to allow all projects to start their activities by the 1<sup>st</sup> of July 2020 to comply with the deadline of the 30 months implementation.
- launching of the call for capitalization projects (expected at the end of March 2020 while the evaluation process to be completed by the end of 2020).
- completing the set-up of the JTS through the contracting of the service company that will provide the JTS staff (expected by February 2020);
- second training for NCPs and CCPs (mid March 2020);
- establishment of the Task Force in charge of the drafting of the new programme 2021-2027.

The detailed working plan is attached to this report.

## Audit Authority

The details of the activities to be carried out by the Audit Authority are included in the audit report attached to this report.

## The Group of Auditors

Following the completion of the GoA, set up in January 2019, in compliance with Art. 32.3 of the Regulation (EU) No 897/2014, the first **meeting of the Group of Auditors** was held in Cagliari (Italy) on October 14<sup>th</sup> and 15<sup>th</sup>, 2019.

In this respect, main topics as tackled for discussion could be resumed as follow:

- ENI CBC MED Programme 2014-2020 designation process and state of play;
- Tools and instruments to support the implementation of the Programme audit tasks;
- Setting and approval of the Rules of Procedure of the Group of Auditors;
- Programme Audit Strategy update and selection of external providers for audit services;
- 2020-2024 Programme Audit perspectives.

The details of the activities to be carried out by the Group of Auditors are included in the audit report attached to this report.

### 5.1.2 Summary of main project beneficiaries' activities

As far as the 41 standard projects are concerned, during the second part of 2019, the MA started the contracting and the transfer of the first pre-financing (up to 40% of the total grant). Moreover, the 41 Beneficiaries attended a training organized in Rome at the beginning of October 2019. The NCPs have also participated in the training. This event has been an opportunity to establish a link and to develop synergies between projects working on the same thematic cluster. In order to overcome the lack of the JTS staff, the Branch Offices staff attended the kick-off meetings organized by the 41 projects. Moreover, the MA has monitored the actual implementation of the project web-sites within the Programme website.

As far as the activities related to project beneficiaries in the second semester 2020 are concerned, the MA, together with the Branch Offices and the JTS will organize the training on project reporting and expenditure verification at national level (one event in each participating country) for project Lead Beneficiaries and partners of the 41 standard projects (starting from April 2020).

## 5.2 Updated Audit Strategy<sup>3</sup>

The update of the Programme Audit Strategy has been adopted by the Audit Authority with Decision n.111 of 14th February 2019.

It has been drafted and completed according to Article 28.5 of Regulation (EU) No. 897/2014, taking into account the "Guidance on the preparation of the audit strategy in ENI CBC Programmes" provided by TESIM - Technical support to the implementation and management of ENI CBC Programmes (update May 2017) and EGESIF Guidance on Audit Strategy (14-0011-02), both as a source of inspiration only.

Based on the AA staff professional expertise, it covers the methodology for the risk assessment to be applied at the planning of the annual system audits, the audit approach and priorities applied for

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<sup>3</sup> The updated audit strategy has already been included in the previous annual report.

system audits and audits on projects, the audit methodology for the audit of annual accounts and management declarations, the audit work planned, and the necessary resources.

In compliance with Article 77.4 of Regulation (EU) No. 897/2014 a new update is due by 15th February 2020.

### **5.3 Detailed Work Programme of the MA<sup>4</sup>**

The file annexed “4\_ENICBCMED\_Work Programme\_2018-2019” approved by the JMC in Cairo in January 2019 along with the “4\_ENICBCMED\_WP&FP\_2019-2020\_ Explanatory note” has not been modified and it has already been attached in the previous annual report.

### **5.4 Financial plan and planned use of the technical assistance**

See file annexed “5\_ENICBCMED\_Financial Plan 2019-2020” approved by the JMC in Cairo in January 2019 as amended in October 2019 through written procedure by the JMC.

### **5.5 Annual Monitoring and Evaluation Plan**

The Annex Monitoring and Evaluation Plan 2019-2020 has not been modified and it has been attached to the previous annual report.

### **5.6 Annual Information and Communication Plan**

The file Annex “6\_ENICBCMED\_Annual\_Information and communication plan” approved by the JMC in Cairo in January 2019 has not been modified and it has already been attached in the previous annual report.

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<sup>4</sup> In accordance with 24(a) and 24(b) of ENI CBC IR